

Project No.	Project	Total Project	Final Cost	2025 Budget	Director	%	Project	Status/Notes as at June 30, 2025
		Budget			Responsible	Complete	Deadline	
Lacialativa /11								
Legislative (11								
Administration	(12)							
Auministration 1	Culture & Events Centre	54,253,359		43,184,525	Chelsea	42%	2026	Construction underway.
2	IT Modernization Phase 1 and 2	34,233,333		43,104,323	CHCISCA	42/0	2020	Bandwidth upgrade and networking is complete. Server and additional software security
	Thirdering and those I and 2	141,914		87,000	Judy	45%	Nov	upgrades are underway. Reviewing options for email system replacement.
Other Govern	nent General Services (19)							application and analytic may recoming opinions for citizen system representations.
3	Asset Management Plan - Phase One	1				T I		Asset Inventory has been completed and is undergoing review for accuracy. Next steps include
3	Asset Management Flan - Fliase One	129,940		97,455	Jennine/Judy	30%	2026	populating the data into an Asset Management database, training of staff, and collecting
		129,940		37,433	Jennine/Judy	30%	2020	condition assessments.
4	Budget Software	100,000	95,132	500	Judy	100%	Mar	Complete.
Police (21)	- Budget softmare	100,000	33,132	300	Judy	100/0	IVIUI	- Complete:
5	Mobile Command Post Trailer Outfitting	10,000		10,000	Lee	15%	Oct	Trailer delivered, exploring options on outfitting .
6	Police Station - Remove Walls and Re-Route Electrical	15,000	17,284	-	Chelsea/Lee	100%	Jan	Complete.
7	Police Station - Equipment for Detachment	15,000	_,,,	15,000	Lee	75%	Aug	Front bullpen desks are complete/installed, remaining equipment to be installed in August.
Fire Departme						1 270		
8	Fire Guard Phase 2	1,534,180		1,534,180	Lee	90%	Sept	Vegetation clearing complete, hydro seeding and signage to be completed in July.
9	Fire Station - Training Room Table Replacement	10,300	10,898	10,300	Lee	100%	June	Complete
10	Fire Station - Surveillance System Upgrade	15,000		15,000	Chelsea	50%	Dec	Consultant to review.
11	Pressure Hose Washer	6,500		6,500	Lee	0%	2026	Costs came in much higher than budget. Deferred to 2026 to be re-budgeted.
12	Regional Fire Master Plan	80,000		80,000	Lee	0%	External	Grant dependent.
Disaster Service	es (24)							
13	2023 Flood - Disaster Recovery Projects	3,655,384		3,215,683	Drew	15%	2026	Project list approved by the Disaster Recovery Program (DRP). Assessments are underway.
14	Athabasca River Spur Rock Placement	318,276		318,276	Lee	0%	External	Awaiting grant funding decision.
15	Athabasca River Spur Signage	16,000		16,000	Chelsea	70%	Oct	Redesign underway.
16	Watershed Restoration	237,500		237,500	Lee	0%	External	Grant dependent.
17	Flood Mitigation - Natural Gas Gate Station Access	175,567		175,567	Drew	5%	2026	Awarding Engineering Consultant.
18	Flood Mitigation - Sanitary Manhole Protection	40,830		40,830	Drew	5%	2026	Awarding Engineering Consultant.
19	Flood Mitigation - Sewer Plant Access and Inflow	32,664		32,664	Drew	5%	2026	Awarding Engineering Consultant.
20	Flood Mitigation - Water Intake Site and Road	637,807		637,807	Drew	5%	2026	Awarding Engineering Consultant.
21	Flood Mitigation - West Whitecourt Lift Station	144,945		144,945	Drew	5%	2026	Awarding Engineering Consultant.
22	Flood Mitigation - Water Treatment Plant and Ambulance Access	257,242		257,242	Drew	5%	2026	Awarding Engineering Consultant.
	Protection	237,242		237,242	5.0		2020	
Bylaw (26)								
Common Servi	I							
23	Loader to replace 8514	435,000		435,000	Drew	75%	Aug	Awaiting delivery.
24	Utilities Truck to replace 1117	100,000		100,000	Drew	90%	Aug	Unit is onsite and currently being outfitted.
25	Public Works Truck to replace 1212	75,000		75,000	Drew	75%	Aug	Awaiting delivery.
26	Utilities Truck to replace 1414	80,000		80,000	Drew	75%	Aug	Awaiting delivery.
27	Public Works Truck to replace 8313	75,000		75,000	Drew	75%	Aug	Awaiting delivery.



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28	Garbage Body to replace GB3214	70,000		70,000	Drew	0%	2026	Deferred to 2026.
29	Sander to replace 2407	75,387		75,387	Drew	25%	Aug	On order.
30	Public Works Shop - Telephone System Upgrade	30,000		30,000	Judy	10%	Dec	Consultant developing RFP.
31	Surveillance Cameras at Both Public Works Shops	24,000		24,000	Chelsea	50%	Dec	Consultant to review.
32	Tandem Truck to replace 5213	341,250		341,250	Drew	25%	Dec	On order.
33	Dial-A-Bus to replace HB0116	165,000		165,000	Drew	10%	2026	RFP issued.
34	Transit Bus to replace TB0117	335,500		335,500	Drew	10%	2026	RFP issued.
35	Transit Bus to replace TB0118	335,500		335,500	Drew	10%	2026	RFP issued.
36	Transit Bus to replace TB0318	335,500		335,500	Drew	10%	2026	RFP issued.
37	Vac Truck Purchase and Outfitting to replace 4809	707,214	724,033	4,000	Drew	100%	April	Complete.
38	Wash Bay Ceiling Replacement	18,000		18,000	Drew	10%	Dec	Quotes obtained.
39	Zamboni	180,000		180,000	Drew	25%	Dec	RFP awarded.
Road Transpo	rt (32)							
40	Concrete Planter Replacement on Mink Creek Road and McIlwaine Drive	15,000		15,000	Drew	99%	July	Complete. Awaiting final invoice.
41	Pavement Overlay and Catch Basin Rehabilitation Program (37)	893,044		893,044	Drew	30%	Oct	Work underway.
42	Catchment Area Outlet Study (Centennial Park at end of 47 Street)	40,000		4,418	Drew	50%	Dec	Work underway.
43	Centennial Park - End of 47 Street Outlet Construction	120,000		120,000	Drew	5%	2026	Awaiting the results of the study.
44	Centennial Park Pathway Improvements	1,972,240		396,192	Drew	90%	Oct	Phases 1 and 2 complete. Phase 3 underway.
45	Dahl Drive Sign Replacement	120,000		120,000	Drew	10%	Oct	Power servicing to be determined and investigation as to sign type underway.
46	Drainage - 33 Street Ditch from 41 Avenue to 37 Avenue	22,000		22,000	Drew	25%	Oct	Work underway.
47	Drainage - Blue Ridge Road Culvert Inlet/Outlet Repair	414,575		364,898	Drew	25%	Nov	Environmental approvals in place. Tender package to be issued in summer of 2025.
48	Drainage: Intersection of 53 Avenue and Legion Street	60,000		60,000	Drew	10%	Oct	Utility relocation underway.
49	Driveway and Boulevard Approach Replacement Program	10,000	-	10,000	Drew	100%	July	Complete for 2025.
50	Highway 43 Lighting Repair	50,000		40,000	Drew	50%	Dec	Meeting to be arranged with Alberta Transportation and Fortis.
51	Highway 43 Vitalization - Phase 1: 53 Avenue Riverboat Park	255,000		255,000	Drew	25%	2026	Grant dependent.
52	Highway 43 Vitalization - Phase 1: Ditch Re-Establishment	25,000		25,000	Drew	75%	Oct	Ditch work 85% completed.
53	Meadows Pond Vegetation Maintenance	5,000		5,000	Drew	0%	Oct	Work to commence in fall.
54	Road - Festival Park Roadway	5,365,934		211,998	Chelsea/Drew	95%	2026	Asphalt and concrete deficiencies will be remediated in spring 2026.
55	Roads - 55 Avenue Sidewalk Replacement Phase 2 of 4	108,072		108,072	Drew	95%	Sept	Concrete work complete. Landscaping to be completed over summer/fall.
56	Thermoplastic Pavement Marking Program	50,000		50,000	Drew	5%	Oct	Work to commence once overlay program is completed.
57	Rural Transit Solutions Fund - Thermoplastic Pavement Markings & Safety Enhancements	170,000		170,000	Drew	5%	2026	Work to commence after intersection work is installed.
58	Rural Transit Solutions Fund - Traffic Signal Upgrade 51 Street and 49 Avenue	510,900		510,900	Drew	25%	2026	Design work is 90% complete.
59	Rural Transit Solutions Fund - Traffic Signal Upgrade 52 Street and 47 Avenue	583,830		583,830	Drew	25%	2026	Design work is 90% complete.
60	Rural Transit Solutions Fund - 34 Bus Stops and Shelters	510,000		510,000	Chelsea/Drew	5%	2026	Study complete, reviewing.
61	Rural Transit Solutions Fund - Bus Stop Sidewalk and Pathway Access Improvements	180,000		180,000	Chelsea/Drew	5%	2026	Study complete. Design underway.
62	Sidewalk Replacement	58,000		58,000	Drew	85%	Oct	Work underway as part of the 2025 Street Improvement Program.

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		Buuget			nesponsible	Complete	Deadille	
63	West Whitecourt East Side Drainage and Culvert (59 Street & 51 Avenue)	25,000		25,000	Drew	25%	2026	Survey complete. Analysis underway.
Transit (34)	Avenue)							
Transic (5-1)								
Storm Sewers	(37)							
Utilities - Wate	er (41)							
64	Boiler Replacement Study	65,400		65,400	Chelsea	20%	Dec	Working with engineers on design.
65	De-Chlorination Units (2) for Connecting to Hydrants when Flushing	10,000		10,000	Drew	25%	Oct	Quotes received. Reviewing options.
66	Curb Stop Valve Maintenance - Phase One	20,000		20,000	Drew	20%	Dec	Work underway.
67	Hydrant Maintenance Repairs - Phase One	50,000		50,000	Drew	20%	Dec	Work underway.
68	Main Valves Maintenance Repairs - Phase One	50,000		50,000	Drew	50%	Dec	Work underway.
69	Main Reservoir - Concrete Pad and Heat Trace at Truck Fill	25,000		25,000	Drew	75%	July	Work underway.
70	Main Reservoir - Replace Chlorine/pH Analyzer	11,000		11,000	Drew	25%	Sept	Currently working on quote.
71	Raw Water Intake - Metal Roof Inspection and Repair	5,000	5,700	5,000	Drew	100%	June	Complete.
72	Raw Water Intake - New Intake Pump Valve	27,000	19,000	27,000	Drew	100%	May	Complete.
73	Raw Water Intake - Travelling Water Screen Repair	40,000		35,000	Drew	25%	Nov	Received report - need to evaluate if any repairs are needed.
74	Reservoirs - Rebuild/Replace Pump Valves and Header Pressure Reducing Valves (3)	25,000		25,000	Drew	80%	Sept	Work underway.
75	Water Treatment Plant - Alum Tank Relining	7,000		7,000	Drew	10%	Nov	Awaiting quotes.
76	Water Treatment Plant - Backwash Waste Pump Motor & Starter/Overload	6,000		6,000	Drew	40%	Sept	On order. Installation scheduled for this summer.
77	Water Treatment Plant - Chlorine Scales & Jar Tester Replacement	13,000		13,000	Drew	30%	Oct	Work to commence this summer.
78	Water Treatment Plant - CIP Tank Reinforcement	15,000		15,000	Drew	10%	Dec	Exploring options.
79	Water Treatment Plant - Hach DR 3900 (Ammonia/Phosphorous Analyzer)	10,000		10,000	Drew	10%	Oct	Awaiting quotes.
80	Water Treatment Plant - Large Pump Maintenance	10,000		10,000	Drew	25%	July	Work scheduled to commence in July.
Utilities - Sewe	er (42)							
81	New Electrical Transfer Switches at all Lift Stations	25,000		25,000	Drew	25%	Nov	Have had contractors & electrical contractor site visit all lift stations
82	Wastewater Treatment Plant - Clarifier Inspection	50,000		50,000	Drew	20%	Aug	Work scheduled to commence in August.
83	Wastewater Treatment Plant - Large Pump Maintenance	10,000		10,000	Drew	25%	Aug	Work underway.
84	Main Lift Station - New Parking Pad	7,000		7,000	Drew	10%	Oct	Work underway.
85	Manhole Maintenance/Rehabilitation Program	50,000		50,000	Drew	60%	Oct	Work underway.
86	Park Circle & North Haven - Submersible Pumps	20,000		20,000	Drew	90%	Sept	Work underway.
87	Park Circle - Replacement of At-A-Phase With New Variable Frequency Drives	10,000		10,000	Drew	20%	Oct	Awaiting quotes.
88	Wastewater Treatment Plant - Digester Pump	13,000		13,000	Drew	25%	Sept	Reviewing options.
89	Wastewater Treatment Plant - Digester Headway Valves/Piping	6,000		6,000	Drew	95%	Sept	Installed. Testing to see if the lines need to be insulated.
90	Sewer Line Replacement (47 Avenue to 49 Avenue)	425,000		412,366	Drew	30%	August	Work underway.
91	Southland Lift Station - Wet Well Piping and Valves Replacement	65,000		65,000	Drew	95%	July	Work underway.
92	Wastewater Treatment Plant - Washer/Dryer	10,000		10,000	Drew	30%	Sept	Work underway.



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93	Wastewater Treatment Plant Study	77,000		4,000	Drew	95%	Dec	Reviewing report received from engineers.
Cemetery (56)								
Planning & De	velopment (61)							
94	Downtown Vitalization Drawing - Phase One and Two	35,050		5,129	Jennine	95%	Oct	Updated cost estimates and design has been completed. Awaiting the final drawing set.
95	Offsite Levy Bylaw Review	70,000		52,680	Jennine	50%	Dec	A list of projects that will be essential for accommodating growth over the next 25 years has been compiled, along with updated cost estimates. Levy calculations and models are being developed for review with Council and public stakeholders this fall.
96	Asset Management Software Purchase and Setup	75,000		75,000	Jennine	10%	Dec	A Request for Proposals (RFP) was issued with a closing date of March 18; however, the majority of the proposals did not meet the minimum criteria set out in the RFP. The RFP was cancelled and Administration is currently reviewing other options for systems that could be integrated with our existing programs.
97	Transportation Master Plan	85,000		81,533	Jennine	50%	Oct	Work is now underway to forecast the Town's traffic model based on future growth areas. Cost estimates and recommendations for implementation are anticipated to be complete by the end of the year.
98	Utilities Master Plan	300,000		300,000	Jennine	5%	2026	Application for funding through the Northern and Regional Economic Development Program was successful. Terms of reference for a Request for Proposals (RFP) is being prepared with the RFP to be issued later this year.
Economic Dev	elopment (62)							
99	Forest Interpretive Centre - Surveillance System Upgrade	12,500		12,500	Chelsea	50%	Dec	Consultant to review.
100	Forest Interpretive Centre - Roofing Repairs and Resealing	8,700		8,700	Chelsea	99%	July	Awaiting final invoice.
Land Sales and	Development (66)							
101	33 Street Extension	20,000		20,000	Jennine	5%	External	Working with purchaser.
102	47 Avenue West Intermunicipal Area Structure Plan (ASP)	20,000		10,000	Jennine	50%	External	Draft ASP was completed in 2018. On hold for now pending intermunicipal relations.
103	Gravel Reclamation	48,000		48,000	Jennine	5%	2026	Bids received were higher than anticipated. Administration is planning to have the work initiated internally by our crews in 2025 while we continue working with an interested purchaser for the property.
104	Intermunicipal Development Plan	15,000		5,000	Jennine	80%	External	Final draft was completed in 2018 and awaiting confirmation from Woodlands County prior to proceeding with a Public Hearing. On hold for now pending intermunicipal relations.
105	Resource Plans - Future Gravel Pit (Geotech & Resource Plan)	90,000		66,300	Jennine	30%	Nov	Preliminary resource planning complete and provincial approval application underway.
Parks and Rec	reation (72)							
106	Allan & Jean Millar Centre - Drainage	50,000		50,000	Drew	5%	Nov	Options being reviewed.
107	Allan & Jean Millar Centre - Backup Generator	44,000		44,000	Chelsea	40%	2026	Consulting with Mechanical Engineer for the Culture & Events Centre project for design consistency between buildings.
108	Allan & Jean Millar Centre - Bathroom Fixtures	15,000		15,000	Chelsea	25%	Oct	On order.
109	Allan & Jean Millar Centre - Boiler Replacement	335,262		335,262	Chelsea	50%	Dec	Engineering underway.
110	Allan & Jean Millar Centre - Deck and Tile Repairs	15,000	14,201	15,000	Chelsea	100%	Feb	Complete.
111	Allan & Jean Millar Centre - Fieldhouse Air Conditioning	250,000		250,000	Chelsea	50%	Sept	Ordered.
112	Allan & Jean Millar Centre - Fieldhouse Score Clock	80,000		80,000	Chelsea	75%	July	Install started.
113	Allan & Jean Millar Centre - Fieldhouse LED's	9,000		9,000	Chelsea	0%	Nov	Work to commence this fall.
114	Allan & Jean Millar Centre - Lap Gutters	30,000		7,000	Chelsea	50%	Sept	Work scheduled.



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115	Allan & Jean Millar Centre - Myrtha Liner Maintenance	60,000		60,000	Chelsea	99%	Sept	Awaiting Invoice.
116	Allan & Jean Millar Centre - Overhead Stereo Replacement	85,000		80,917	Chelsea	90%	Sept	Work underway.
117	Allan & Jean Millar Centre - Pool Floor Scrubber	6,000		6,000	Chelsea	25%	Aug	Getting quotes.
118	Allan & Jean Millar Centre - Pool Spray Features	87,000		87,000	Chelsea	25%	Nov	RFP closed.
119	Allan & Jean Millar Centre - Strainer Basket Replacement	12,000	12,517	12,000	Chelsea	100%	Mar	Complete.
120	Allan & Jean Millar Centre - Surveillance Server & Cameras Upgrade	44,500		44,500	Chelsea	50%	Dec	Consultant to review.
121	Allan & Jean Millar Centre - Table and Chair Replacement	48,264		48,264	Chelsea	10%	Dec	Completed inventory.
122	Allan & Jean Millar Centre - Telephone System Upgrade	45,000		45,000	Chelsea/Judy	10%	Dec	Consultant developing RFP.
123	Allan & Jean Millar Centre - Pulsar Replacement (2)	16,000		16,000	Chelsea	50%	Aug	On order.
124	Allan & Jean Millar Centre - Fitness Centre Waterfill Stations (2)	5,000		5,000	Chelsea	50%	Aug	On order.
125	Allan & Jean Millar Centre - Metasys Controls Upgrade	14,000	14,000	14,000	Chelsea	100%	May	Complete.
126	Allan & Jean Millar Centre - Wheelchair Lift	14,000		14,000	Chelsea	0%	Dec	Exploring options.
127	Allan & Jean Millar Centre - Jacobs Ladder/Spin Bikes/Trending Equipment	47,000		47,000	Chelsea	70%	Dec	Spin bikes purchased. Other equipment will be ordered later in the year.
128	Community Resource Centre - Floor Scrubber	7,500		7,500	Chelsea	10%	Aug	Getting quotes.
129	Community Resource Centre - Surveillance System Upgrade	28,000		28,000	Chelsea	50%	Dec	Consultant to review.
130	Festival Park - Festival Way	561,472		12,000	Drew	95%	Oct	Work underway.
131	Festival Park - Fountain Maintenance	10,800	10,778	10,800	Drew	100%	Apr	Complete.
132	Festival Park - Install Picnic Tables Along Cooking Zone Pathway	22,550		-	Drew	95%	Sept	One more picnic table to be installed.
133	Festival Park - Pavilion Deck Replacement	15,000		15,000	Drew	75%	Nov	Repairs, sanding, and painting complete. May complete more repairs during the year, dependent on available funding.
134	Festival Park - Surveillance Cameras	10,000		10,000	Chelsea	50%	Dec	Consultant to review.
135	Festival Park - Riverslide Repairs	75,000		75,000	Drew	95%	Oct	Addition of soil and seed to be spread in the fall.
136	Festival Park - Sun Shade Replacement	8,000	7,948	8,000	Drew	100%	March	Complete.
137	Festival Park - Underground Power	248,000	248,000	248,000	Chelsea/Drew	100%	June	Complete.
138	JDA Place - Compressor rebuild	14,000		14,000	Chelsea	0%	Aug	Work to commence in July.
139	JDA Place - Change Room Makeup Air Unit	46,000		46,000	Chelsea	50%	Sept	Ordered.
140	JDA Place - Dehumidifier Reduction	5,000	5,200	5,000	Chelsea	100%	May	Complete.
141	JDA Place - Floor Scrubber	15,000		15,000	Chelsea	25%	Aug	Getting quotes.
142	JDA Place - McLeod Arena Bleacher Seat Cover Replacement	7,000		7,000	Chelsea	50%	Aug	Ordered.
143	JDA Place - McLeod Arena Dasher Boards	135,000		135,000	Chelsea	99%	July	Awaiting final invoice.
144	JDA Place - Rubber Flooring Replacement	8,000		8,000	Chelsea	50%	Aug	Onsite. Install scheduled for July.
145	JDA Place - Surveillance System Upgrade	30,000		30,000	Chelsea	50%	Dec	Consultant to review.
146	JDA Place - Tables and Benches for Lobby	5,000		5,000	Chelsea	50%	July	Ordered.
147	JDA Place - Stereo System Athabasca Arena	15,000	15,600	15,000	Chelsea	100%	May	Complete.
148	Multi Purpose Courts	790,732		790,732	Drew/Chelsea	15%	2026	Finalizing design with base work to be completed this fall and full project completion in 2026.
149	Parks - Mountain Bike Park Access Road	300,000		300,000	Chelsea	25%	Nov	Completing design.
150	Parks - Toboggan Hill and Lions Club Park North of Hilltop High School Fencing	9,500		5,192	Drew	40%	Sept	Materials purchased. Lions Club Park complete. Toboggan Hill work to commence this summer.
151	Regional Parks - Cadet Building Street Light	5,000		5,000	Drew	50%	Dec	Work underway



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152	Regional Parks - Cadet Building Overhead Door Replacement and							Minor repairs done to door, replacement no longer required. Lighting work complete except for
	Building Exterior Lighting	7,500		7,500	Chelsea	80%	External	one side where their bus is parked. Bus is non-functional so we are waiting for them to move the
								bus to be able to complete the installation.
153	Skate Park Maintenance	10,000		10,000	Drew	20%	Dec	Working to source a contractor.
154	Sportsfields - Refurbish Basketball Courts	40,000		20,800	Drew	90%	August	Work underway. Fencing and furniture has been installed. Posts to be installed in July.
155	Trail Signs (3-Year Plan)	44,000		10,918	Chelsea	80%	July	Waiting for posts to arrive to install.
Library (74)								
		•		-	-			